

Memorandum



Date: September 1, 2026

Agenda Item No. 2(B)(1)

To: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

From: Daniella Levine Cava 
Mayor

Subject: Miami-Dade Aviation Department: Aviation Capital Program Report –
July 2026

Most Recent News

As part of the Future-Ready \$12 billion Modernization in Action (M.I.A.) program, the Miami-Dade Aviation Department (MDAD) is advancing a Capital Improvement Project to modernize the Transportation Security Administration (TSA) checked baggage screening system within Miami International Airport's (MIA) North Terminal baggage handling operation. The project will replace aging in-line screening equipment and upgrade related infrastructure and support systems to improve reliability, operational efficiency, and compliance with current TSA security standards. To maintain uninterrupted airport and airline operations during construction, the project also includes temporary screening facilities and phased implementation measures. The bid and award phase is currently underway, with construction anticipated to begin in December 2026 and continue through April 2031.

MIA's Modernization Program

Significant progress is underway as we modernize 128 passenger boarding bridges, upgrade 194 public-access restrooms, and improve 616 moving conveyance units (escalators, elevators, and moving sidewalks). Throughout 2025, we maintained ninety-five percent (95%) of conveyances in operation, an improvement from eighty-five percent (85%) in 2024, and we began 2026 at the same performance level. This consistent progress reflects our commitment to delivering a modern, reliable, and seamless airport experience for all travelers. Below are three (3) charts that show continued improvement across these vital facilities.

Moving Conveyances

	Total # of Units	Out-of- Service	Total # Under Construction	Total # Under Procurement	Renovations Completed
Elevators	329	6	10	22	*54
Escalators	191	7	2	10	9
Moving Walkways	96	11	10	8	17
Conveyance Units	616	24	22	40	*80

***Notable Progress** – Two (2) additional renovations have been completed on elevators, increasing the total number of renovated elevators from 52 to 54. The total number of completed renovations is now 80.

Public-Access Restrooms

	Total # of Restrooms	Total # Under Construction	Total # Under Permitting	Total # Under Design	Renovations Completed
Public Access Restrooms	194	5	45	95	49

Notable Progress – No change from the previous month.

Passenger Boarding Bridges (PBBs)

	Total # of PBB Units	Out-of- Service	Total # Under Construction	Total # Under Procurement	Renovations Completed
PBBs	128	0	The “Notice to Proceed” (NTP) was issued for 10 units.	14	33

Notable Progress – No change from the previous month.

CIP Progress Summary

Aligned with the goals of MIA’s Forward Flight Team and the CARE-MIA Advisory Board, MDAD continues advancing strategic initiatives under the \$12 billion Modernization in Action (M.I.A.) plan to support current operations and long-term airport transformation. On May 18, 2026, MDAD unveiled plans for the new Airport and Emergency Operations Center, a critical facility under construction and scheduled for completion in July 2027, to enhance emergency response and operational capabilities. In addition, preparations are underway for the June 2, 2026, Industry Day event for the Concourse D West Extension at Gate D60, one of MIA’s most significant expansion projects since completion of the North Terminal in 2012. Together, these initiatives reflect MDAD’s continued progress toward a more resilient, efficient, and future-ready airport.

Background

At the September 4, 2024, Board of County Commissioners (Board) meeting, Board members amended Ordinance No. 19-122 revising the reporting requirements of the monthly Aviation Capital Program Report (Report) and deleting the ratification requirement for all federal and state grants applied for or received including any amendments or supplemental agreements set forth in Section 2-285.2 of the Code of Miami-Dade County related to MDAD’s capital projects. The provisions of the adopted amendment require the inclusion of any information highlighting improvements, infrastructure investments, and capital projects at MIA in Miami-Dade, as well as other relevant airport activities, accomplishments, and awards that contribute to making MIA a more efficient, innovative, and avant-garde airport. The amendment also requires that all federal or state grants (as described above) be included in the monthly Report and, as requested by Board members, it will also include all MDAD grant applications for the forthcoming year. As such, in addition to the reporting requirements established under the authority of Ordinance No. 19-122 before it was modified, this new Report will include snapshots of any significant action steps taken or any major achievements that serve to enhance efficiencies, expand service offerings, modernize

infrastructure, optimize operations or promote growth at MIA, and although not required by law, it will also include any action steps that further develop the County's General Aviation Airports (GAA), which include Miami-Opa locka Executive Airport (OPF), Miami Executive Airport (TMB), Miami Homestead General Aviation Airport (X51) and Dade-Collier Training and Transition Airport (TNT).

In accordance with Ordinance 19-122 as amended, the Aviation Department has placed its sixty-ninth "Aviation Capital Program Report" on today's agenda. The new Report includes the additional content required by Ordinance No. 19-122 (as amended) to better inform residents, passengers, visitors, and Board members of the incremental action steps the County is taking to achieve world-class status for MIA and further develop the GAA. Upon Board approval, a copy of the new Report will be posted on MDAD's webpage at http://www.miami-airport.com/transparency_report.asp each month.

July 2026 Report

Table I, as depicted below, shows MIA's calendar year-to-date passenger and cargo activity for the Years 2020 through 2026 (through the month of April), grouped to reflect the impact of the COVID-19 pandemic and MIA's subsequent recovery and stabilization. During the COVID impact period from 2020 through 2021, passenger traffic averaged approximately 28 million annually, reflecting the significant decline in 2020 and the substantial rebound of nearly 100 percent in 2021. Total freight averaged approximately 2.5 million U.S. tons during this period, including an 18 percent increase in 2021 over pandemic-impacted 2020 levels. Year 2022 marked the recovery year, when passenger traffic increased to 50.7 million passengers, a 35.9 percent increase over Year 2021. Total freight volumes remained stable at 2.7 million U.S. tons, exceeding pre-pandemic levels.

The Post-COVID stabilization and growth period of the years 2023 through 2025 reflects sustained operational strength. During this three-year period, passenger traffic averaged approximately 54.5 million passengers annually and increased at an average annual rate of 3.01 percent. The total freight averaged approximately 3.1 million U.S. tons and increased at an average annual rate of 8.27 percent.

For the Year 2026, through the month of April, approximately 19.2 million passengers and more than 1.2 million U.S. tons of freight were recorded. These activity levels demonstrate the Airport's continued stability and growth for air travel and cargo traffic and position MIA for ongoing operational and economic expansion.

Table I - Calendar Year-to-Date (CYTD) Passenger and Cargo Activity by Phase Years 2020-2026

	COVID Impact Period Average Years 2020- 2021	Recovery Year 2022	Post-COVID Stabilization & Growth Average Years 2023- 2025	% Avg. Annual Increase Years 2023- 2025	Year 2026 (Through April)
Total Passengers	27,983,157	50,684,396	54,527,387	3.01%	19,167,753
Total Freight	2,537,323	2,726,807	3,072,336	8.27%	1,242,051

Note: The averages for grouped periods were calculated from the total annual passenger and freight volumes of the indicated years.

The latest rankings published by Airports Council International (ACI) show that MIA continues to rank among the top 10 busiest airports in the United States, reflecting sustained growth and strong global connectivity. As illustrated in Table II-A below, MIA experienced the highest passenger growth among peer airports, with a 22 percent increase in 2024 and an additional 20 percent increase in 2025 compared to other top ten U.S. airports. This accelerated growth trend demonstrates the increasing demand for air service through Miami and reinforces the critical importance of advancing the modernization investments of MIA's Capital Improvement Program. These improvements are essential to expand capacity, enhance operational efficiency, and ensure MIA remains competitive, resilient, and future-ready to meet projected passenger and airline demand.

Table II-A: Top Ten U.S. Airports Ranking for 2024

	2019	2020	2021	2022	2023	2024	% Chg 2019- 2024	2025	% Chg 2019- 2025
ATL	110.5	42.9	75.7	93.7	104.7	108.1	-2%	N/A	N/A
DFW	75.1	39.4	62.5	73.4	81.8	87.8	17%	85.7	14%
DEN	69.0	33.7	58.8	69.3	77.8	82.4	19%	82.4	19%
ORD	84.6	30.9	54.0	68.3	73.9	80.0	-5%	N/A	N/A
LAX	88.1	28.8	48.0	65.9	75.1	76.6	-13%	73.7	-16%
JFK	62.6	16.6	30.8	55.3	62.1	63.3	1%	62.6	0%
CLT	50.0	27.2	43.3	47.8	53.4	58.8	18%	53.6	7%
LAS	51.7	22.3	39.8	52.7	57.7	58.5	13%	55.0	6%
MCO	50.6	21.6	40.4	50.2	57.7	57.2	13%	N/A	N/A
MIA	45.9	18.7	37.3	50.7	52.3	55.9	22%	55.3	20%

Total passengers in millions.

It is also worth noting that, as shown in Table II-B below, the preliminary 2025 rankings published by the Airports Council International (ACI) reflect significant gains for MIA. For the first time, MIA ranked as the number one airport in the United States for total freight and maintained its position as the leading airport for international freight. It also rose to number two nationally for total cargo (freight and mail) and remained the number two U.S. airport for international passengers. Globally, MIA improved its standing in several categories. The airport advanced from sixth to fourth place worldwide for total cargo (freight and mail) and from sixth to third for total freight. The final 2025 rankings are expected to be released in the summer of 2026.

Table II-B: - Preliminary MIA Rankings for 2025

<u>Among U.S. Airports</u>	<u>Among Worldwide Airports</u>
1 st International Freight	4 th International Freight
2 nd International Passengers	39 th International Passengers
2 nd Total Cargo (Freight + Mail)	4 th Total Cargo (Freight + Mail)
1 st Total Freight	3 rd Total Freight
8 th Total Number of Operations	11 th Total Number of Operations
8 th Total Passengers	29 th Total Passengers

Despite competition from other major hubs, MIA has held its ranking as one of the most connected airports worldwide, offering 207 destinations and more than 30,000 connections, according to the OAG (Ocean Group) Megahubs 2025 rankings. Additionally, the November 2025 edition of the Business Traveller magazine published the results of a study performed by Bookings.com comparing 50 of the world's busiest airports, in which MIA was ranked as the number 3 "Business Hub" because of its strategic location and role in connecting flights across North and South America.

Action Steps in Progress

This new Report outlines the action steps being implemented to advance the Future-Ready \$12 billion Modernization in Action (M.I.A.) Plan, which funds a comprehensive portfolio of projects designed to transform MIA and the GAA into state-of-the-art, world-class facilities. These efforts span procurement solicitations, contract awards, and major capital improvements that modernize terminals and concourses, as well as smaller but essential upgrades to runways, taxilanes, passenger boarding bridges, gates, checkpoints, restrooms, baggage handling systems, and parking facilities, along with key achievements, awards, and high-tech investments. The Report also reflects the collaborative guidance of the Forward Flight Team and the CARE-MIA Advisory Board, whose leadership helps ensure these initiatives are strategically aligned and effectively delivered. In addition, the Plan includes approximately \$1.7 billion in maintenance upgrades over the next 10 years.

The successful implementation of MDAD's capital portfolio, which will renovate the airport's Central, South, and North Terminals and expand its cargo facilities, is critical to MIA's growth and future readiness, as these development projects will replace aging and obsolete airport infrastructure and boost freight capacity. More importantly, these improvements will enable MIA to meet the growing demand of its passenger and cargo aviation markets and provide patrons with an enhanced, innovative, modern-day customer experience that offers greater value and optimizes convenience and efficiency.

MIA recently celebrated several major developments that have advanced innovation, passenger experience, and infrastructure improvements. On April 23, 2026, the airport introduced the world's first AI-powered hologram chatbots at four locations, providing real-time passenger assistance during eMerge Americas. The day before, MIA unveiled new solar-powered charging benches at the Central Terminal Garden between Concourses H and J, enhancing passenger amenities while supporting sustainability and resiliency goals. Earlier in March, MIA opened North America's first Wait N' Rest sleep rooms in Concourse D, featuring 15 private suites with hotel-style amenities and flexible hourly stays, with a second location planned for Concourse H this summer. In February, MIA celebrated the ribbon-cutting for the future Gate D60 expansion, a transformational project that will add 17 modern gates, expanded concessions, upgraded passenger areas, and a new baggage handling system by 2030, with construction anticipated to begin in 2027. These milestones build on the December 19, 2025, opening of the Ibis Parking Garage, completed ahead of schedule and under budget, adding 2,240 parking spaces and enhancing the customer experience while supporting the airport's continued growth. In addition, two major expansion projects, the Central Terminal Redevelopment Phase II and MIA's New Concourse K, are making significant progress in the design phase. Below is a summary of the sub-programs within MDAD's Capital Improvement Program (CIP) that will pave the way to meet passenger and cargo demand growth, which is projected to reach approximately 77 million passengers and more than four (4) million tons of freight by the year 2040.

- Central Terminal Redevelopment
- Concourse “F” Modernization
- North Terminal Redevelopment
- South Terminal Expansion (New Concourse K)
- Expanded Cargo Aircraft Parking Positions & Cargo Handling Facilities
- New Privately Funded Airport Hotel

A. Contracts Awarded by the Board in 2026 through May 2026

1. May 5, 2026

Contract Award for Concourse E and E-Satellite Mechanical and Electrical Rooms Upgrades to EXP U.S. Services Inc., with a six (6) year term and no renewal options; Contract No. E24AV04. (Total Value = \$13,530,664.00)

2. April 21, 2026

- a) Non-Competitive Revenue-Generating Lease and Concession Contract for Registered Traveler services, Alclear, LLC for a five (5) year term, Contract No. BW-10304. The subscription service, known as CLEAR, allows travelers to expedite security screening at the checkpoints and is approved by the Transportation Security Administration (TSA). (Projected Revenue = \$15,000,000)
- b) Competitive contract award for the management and operation of the MIA Hotel and related amenities to Driftwood Hospitality II, LLC for an initial five-year term and one five-year option to renew, Contract No. EVN0003708. (Total Value = \$7,845,865.00)

3. March 3, 2026

- a) Reject the sole bid received in response to the Solicitation; and award a non-competitive contract to the sole bidder, General Asphalt Company, LLC (Asphalt, LLC); Contract No. RM6-25/31. The contract includes on-call 24/7 airfield and pavement repairs as well as resurfacing, restoration, and rehabilitation services at MIA and the GAAs. (Total Value = \$45,304,855.69)
- b) Resolution approving contract award to Telecommunications and Network Management Services, to Norstan Communications, Inc. dba Black Box Network Services; Contract No. EVN 0003378. The contract is for the management, repair, and support of all telecommunications and network services to all tenants at the airport and to MDAD. (Total Value = \$138,302,535.00)

4. February 18, 2026

Contract award to Home Express Corp. DBA HE Builders (HE Builders); Contract No. AB003B. The project entails construction services to repair defects that were identified in the April 2022 Bridge Inspection Report prepared by the Florida Department of Transportation (FDOT). The repairs will ensure the long-term reliability of the airport infrastructure. (Total Value = \$19,729,274.56)

5. January 21, 2026

Contract award to Allied Contractors Inc.; Contract No. P250A-REV. The Scope of Work combines the Airport Operations Center (AOC) and the Emergency Operations Center (EOC) at MIA into a single area on the third floor in the North Terminal to improve coordination during both routine airport management and emergency response. (Total Value = \$16,816,937.50)

Summary of Contracts Awarded by the Board in 2025

1. December 2, 2025
Contract award to Winmar Construction Inc.; Contract No. AB041A. (Total Value = \$18,349,699.70).
2. November 4, 2025
Ratification of an emergency contract award to N&K Enterprises, Inc.; Contract No. EVC000201-B. (Total Value = \$32,205,099.00).
3. October 9, 2025
 - a) Contract award to T.Y. Lin International; Contract No. E24AV01A. (Total Value = \$57,321,799.00).
 - b) Contract award to DDA Engineers, P.A.; Contract No. E24AV01B. (Total Value \$57,321,799.00).
 - c) Contract award to E Plus Engineering and Construction, LLC; Contract No. E24AV01C. (Total Value = \$57,321,799.00).
 - d) Rejection of Bids Received in Connection with MIA's Airport Operations Center; Project No. P250A.
 - e) Contract award to Introba, Inc.; Contract No. E24AV02A. (\$8,270,625.00).
 - f) Contract award to BNP Associates, Inc.; Contract No. E24AV02B. (\$8,270,625.00).
 - g) Contract award to Magnum Construction Management, LLC; Contract No. U010F-5. (\$12,431,853.23).
4. September 3, 2025
 - a) Construction contract award to Central Civil Construction Co.; Contract No. Y118A. (\$123,640,605.19).
5. July 16, 2025
 - a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV01. (\$8,270,625.00)
 - b) Contract Award to Jacobs Engineering Group, Inc.; Contract No. A24AV01.
 - c) Contract Award to Zyscovich, LLC; Contract No. A24AV01.
 - d) Contract Award to Mobio Architecture, Inc. Contract No. A24AV01.
6. May 20, 2025
 - a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV02. (\$39,852,190.00)
 - b) Design-Build agreement to Lemartec-NV2A JV, LLC; Contract No. DB23AV01. (\$600,638,241.24)
 - c) Award of six non-exclusive permits to American Sales and Management Organization LLC dba Eulen Aviation, G2 Secure Staff LLC, Swissport Usa, Inc., Triangle Services of Florida, Inc., Ultra Aviation Services, Inc., and Menzie's Aviation (USA), Inc.; Solicitation No. EVN0000202.
 - d) Award of MIA Dolphin/Flamingo and New Parking Garage 6 Exterior Cladding; Contract No. A23AV01.
7. April 1, 2025
 - a) Non-Competitive "Restated Lease and Concession Agreement" for MIA concessionaires requiring retail concessionaires to invest a minimum of \$850.00 per square foot (SF) to renovate the first 1,500 square feet of retail space, and each food and beverage (F&B) concessionaire a minimum of \$1,000.00 per SF within three years of the effective date of the agreement.
 - b) Non-Competitive Contract Award to ABM Aviation, Inc. for Contract No. BW-10572. (\$136,459,471.00)

- c) Non-Competitive Contract Award to Flagship Aviation Services, LLC for Contract No. BW-10573. (\$131,292,181.00)
 - d) Competitive Lease Agreement with Mandich Group, LLC, for Contract No. EVN0002820.
8. February 22, 2025
- a) Contract Award to Globe Facilities Management, Inc.; Contract No. EVN0000201. (\$24,360,999.00)
 - b) Contract Award to SFM Services Inc.; Contract No. EVN0000201. (\$34,516,333.00)
 - c) Rejection of all bids received in connection with Area A of Contract No. EVN0000201.
9. February 4, 2025
- a) Ratification of Five (5) Emergency Contract Awards to HNTB Corporation; (E-10381) Professional Service Industries, Inc.(E-10382); TY Lin International, Inc. (E-10383); CMC Contractors, LLC. (E-10417; Bliss & Nyitray, Inc.(E-10476). (\$7,833,045.99)
 - b) Contract Award to Allied Contractors, Inc.; Contract No. AC001A. (\$8,755,384.00)
 - c) Ratification of Two (2) Contract Awards to N&K Enterprises, Inc. (FB01166) and SFM Services, Inc. (FB01167). (\$3,540,172.00)
10. January 22, 2025
- a) Contract Award to Leidos, Inc.; Contract No. EVN0000402. (\$35,878,426.00)
 - b) Ratification of Contract Award to TK Airport Solutions, Inc.; Emergency Contract No. E-10395. (\$537,670.00)

Summary of Contracts Awarded by the Board in 2024

1. March 5, 2024
Contract Award to TK Airport Solutions, Inc.; Contract No. ITQ-MDAD-67621-JM. (\$15,290,198.40)
2. April 2, 2024
Contract Award for a Professional Services Agreement for General Civil Engineering Services to Premiere Design Solutions, Inc.; Contract No. E22-MDAD-04, Phase 1. (\$3,717,303.00)
3. June 4, 2024
- a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to AtkinsRéalis USA, Inc.; Contract No. E23AV02C (\$6,616,500.00)
 - b) Contract Award for a Professional Services Agreement for General Civil Design Engineering Services to T.Y. Lin International; Contract No. E23AV02B - same as above.
 - c) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to EXP U.S. Services, Inc.: Contract No. E23AV02A– same as above.
4. June 18, 2024
Contract Award to Hotelzo LLC d/b/a Wait N Rest; Contract No. EVN0000237. (\$10,000,000.00)
5. July 2, 2024
Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Burns & McDonnell Engineering Company, Inc.; Contract No. E23AV01. (\$5,513,750.00)

6. October 16, 2024

- a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Carty Architecture, LLC; Contract No. A23AV02. (\$39,878,678.00).
- b) Construction Contract to rehabilitate MIA's Concourse E Satellite Automated People Mover (APM) Bridge to Magnum Construction Management, LLC; Contract No. AB003A. (\$13,303,175.00)
- c) Construction Contract to rehabilitate MIA's South Terminal Concourse H to Magnum Construction Management, LLC; Contract No. AA018B. (\$11,040,790.25)
- d) Contract Award to manage, operate and maintain airport-owned fueling systems to Allied Aviation Fueling of Miami, Inc.; Contract No. EVN0000425. (\$6,263,791.00)

7. December 3, 2024

- a) Contract Award for a Professional Services Agreement to Gannett Fleming, Inc.; Contract No. E23AV04. (\$5,513,750.00).
- b) Contract Award for a Professional Services Agreement to Hazen & Sawyer, PC; Contract No. E23AV03. (\$2,205,500.00).
- c) Contract Award for a Professional Services Agreement to Adelte Ports & Maritime S.L.U.; Contract No. EVN0008106. (\$21,554,110.54)

B. Maintenance Contracts Awarded by the Board in 2026 through May 2026

None.

Summary of Maintenance Contracts Awarded by the Board in 2025

1. November 4, 2025

Contract Award for maintenance and repair services for conveyance equipment (elevators); Contract No. EVC0020578. (\$29,191,718.00)

2. January 22, 2025

Resolution No. 1090-23 provides for the implementation of certain projects identified in connection with a Master Service Agreement with Florida Power and Light (FP&L) for Building 3090 at MIA, which provides for resilient infrastructure, sustainability and electrical vehicles for a 20-year term with automatic renewals, totaling approximately \$64,737.42 to \$77,684.90 over the 20-year period.

Summary of Maintenance Contracts Awarded by the Board in 2024

1. July 2, 2024

Contract Award for repair and maintenance services to Evolution Elevator & Escalator Company and Otis Elevator Company; Contract No. EVC0003576. (\$10,385,000.00)

C. Development Lease Agreements Awarded by the Board in 2026 through May 2026

1. May 5, 2026

Resolution approving the Third Amendment to the Phase VI Lease between Miami-Dade County and Foundry Meek VI, LLC at Miami-Opa locka Executive Airport, for the construction of aviation-use facilities on a 307,087 SF leasehold with a total lease term that ends 55 years from the end of the development period.

Summary of Development Lease Agreements Awarded by the Board in 2025

1. October 21, 2025
Development Lease Agreement with Bunker Aviation Partners, LLC (Bunker) -
Minimum Investment Amount: \$15,000,000.00.

Summary of Development Lease Agreements Awarded by the Board in 2024

1. January 17, 2024
Development Lease Agreement with Reliance Aviation Miami, LLC (Reliance) – Minimum
Investment Amount: \$6,000,000.00.
2. July 16, 2024
 - a) Development Lease Agreement with Ocean Aviation TMB, LLC (Ocean Aviation) –
Minimum Investment Amount: \$67,200,000.00.
 - b) Master Development and Lease Agreement with Miami Gateway Partners, LLC (Miami
Gateway) – Minimum Investment Amount: \$400,000,000.00
3. September 17, 2024
Development Lease Agreement with KTMB Acquisitions, LLC (KTMB) – Minimum
Investment Amount: \$14,750,000.00.

D. Contracts for Sale & Purchase Awarded by the Board in 2026 through May 2026

None.

1. April 21, 2026
Contract for Sale & Purchase between the County (Buyer) and Meuchadim of Miami, LLC
(Seller) for a 95,177 square foot parcel of land improved with a 68,132 square foot
warehouse in “As Is, Where Is” condition, west of MIA at 1800 NW 70 Ave; with a lease-
back of the Seller with a term up to one year. (\$19,175,000.00)

Summary of Contracts for Sale & Purchase Awarded by the Board in 2025

1. September 3, 2025
 - (a) Contract for Sale & Purchase between the County and the Greater Miami Expressway
Authority (\$8,551,000.00).
 - (b) Contract for Sale & Purchase between the County and the Greater Miami Expressway
Authority (\$1,011,000.00).
 - (c) Contract for Sale and Purchase between the County and the Greater Miami Expressway
Authority (\$16,091,900.00).
2. May 20, 2025
Contract for Sale & Purchase between the County (Buyer) and TCG PL33 LLC (Sellers) –
\$54,000,000.00.

Summary of Contracts for Sale & Purchase Awarded by the Board in 2024

1. October 16, 2024
Contract for Sale & Purchase between the County (Buyer) and Caracol Developers, LLC,
(Sellers) – \$15,900,000.00.

2. December 3, 2024
Contract for Sale & Purchase between the County (Buyer) and MIA at 25th Street LLC (Sellers) – \$17,000,000.00.

E. Significant Design Solicitations

Notice to Professional Consultants (NTPC)

1. MIA Concourse Low E and E Satellite Mechanical and Electrical Rooms Upgrade (CA010A) – The scope of work involves upgrading the Mechanical and Electrical rooms in Lower Cc, E, and E-Satellite (all levels). This includes replacing equipment, making necessary room adjustments to fit new equipment, and retrofitting existing equipment to meet current code compliance. The NTPC was advertised July 9, 2025, project briefing held on August 1, 2025, and proposals due September 2, 2025, subsequently, the proposal due date was extended from September 2, 2025, to September 30, 2025. The first-tier evaluation meeting was held on December 12, 2025. Negotiations concluded on January 26, 2026. The award phase is ongoing.

Request for Design-Build Services (RDBS)

2. MIA Central Terminal Concourse F Baggage Handling System (BHS) New Piers and Cross Over to Central Terminal (DA076A): The Scope of Work for this design-build project includes the implementation of four (4) new piers in the Central Terminal and a new baggage handling system crossover from the South Terminal to the Central Terminal that will improve the capacity of the existing outbound system. The Design Criteria Package was completed in July 2025. The RDBS is anticipated to be issued in June 2026.

F. Significant Projects in Design

1. MIA Central Terminal Redevelopment Phase I (BA061A) – The Scope of Work consists of a four-level building expansion to include a post-security corridor and additional concessions between Concourse E and Concourse F. The design documents phase began in December 2024 and is expected to be completed in August 2027. (Overall Total Project Cost: \$466,500,000.00)
2. MIA Dolphin/Flamingo & New Parking Garage 6 Exterior Cladding (AC053A) – The Scope of Work involves the procurement of an exterior screen system that will act as an aesthetic skin enhancing the highly visible parking garages and their facades. The NTPC was advertised on August 2, 2024, and proposals were received on September 10, 2024. The first-tier evaluation meeting was held on November 20, 2024. The award recommendation process was completed, and a professional services agreement was executed. The design and contract documents phase is ongoing through January 2027. (Overall Total Project Cost: \$41,700,000.00)
3. MIA Central Terminal Redevelopment Phase II (V008C) – The Scope of Work involves the expansion of the queuing areas between Concourses E and F to provide new passenger circulation space as well as new TSA checkpoints. The Notice to Proceed (NTP) for Design was issued for July 14, 2025, and it is expected to be completed by December 2027. (Overall Total Project Cost: \$372,300,000.00)

4. MIA Concourse D West Extension D60 Phase II (Bldg. Expansion & Apron) (T180B): The Scope of Work includes a three-level expansion of the regional commuter area at Gate D60, the addition of 17 new contact gates for regional jets, new boarding areas, concessions, and expanded baggage system. The Notice to Proceed for the design criteria package was issued for July 28, 2025, and is expected to be completed by July 2026. (Overall Total Project Cost: \$1,066,000,000.00)
5. MIA AOA Perimeter Security Hardening Program Phase II (AB016B): The Scope of Work includes the replacement of the existing Airport Operations Area (AOA) perimeter fence with a new MDAD design guideline standard AOA high security fence. The design criteria package is expected to be completed in November 2026. (Overall Total Project Cost: \$25,900,000.00)
6. MIA Perimeter Protection Project (BA133A): The Scope of Work of the MIA Perimeter Protection Security Cameras Project Phase 2 incorporates the remaining segments of the airport's Air Operations Area perimeter fence not addressed in Phase 1. This includes upgrades along portions of the north side, the remaining northwest section, the southern area near the fuel farm and terminal, as well as the entire western and cargo zones. Completion of design and contract documents – October 2026. (Overall Total Project Cost: \$28,600,000.00)

G. Significant Construction Solicitations

Requests to Advertise (RTA)/Requests for Quotes (RFQ)/Requests for Proposals (RFP)

1. MIA Concourse J Gates Advanced Visual Guidance Detection System (VGDS) (V100A): The Scope of Work involves the procurement of 17 Advanced Visual Guidance Detection System displays and operator panels for installation at 17 gates in Concourse J, Gates J-2 through J-18. The RTA was issued September 12, 2025, the pre-bid conference was held on September 30, 2025, and the bid opening was extended to August 26, 2026, to address sole sourcing information. (Overall Total Project Costs: \$7,950,000.00)
2. MIA Concourse H Visual Guidance Detection System (VGDS) (T012A-1): The Scope of Work includes the procurement of VGDS displays and operator panels for installation at MIA Concourse H gates. The RTA was issued on September 25, 2025, the pre-bid conferences were held October 9 and October 17, 2025, and the bid opening was extended to August 26, 2026, to address sole sourcing information. (Overall Total Project Costs: \$7,847,568.00)
3. MIA Central and South Terminal Bag Claim Optimization Phase II (BA059A): The Scope of Work consists of the design, supply, and installation of new claim devices in the Central and South Terminals of MIA. The RTA is anticipated to be issued in June 2026. (Overall Total Project Cost: \$22,300,000.00)
4. MIA Terminal Wide Re-Roofing and Lightning System Upgrades (AA078A): The Scope of Work includes replacing the existing roof in the terminal area at MIA. The RTA was issued on November 3, 2025, the pre-bid conference took place on November 13, 2025, and the bid opening was rescheduled from December 5, 2025, to January 23, 2026, and the award recommendation process is ongoing. (Overall Total Project Cost: \$157,060,000.00)

5. TMB Taxiway C East Expansion (W125): The Scope of Work includes the construction of an extension of Taxiway H in the east direction as part of the improvements proposed in the Airport Layout Plan. The RTA was issued on February 3, 2026, the pre-bid conference was held on February 26, 2026, and the bid opening was extended from March 26, 2026, to April 13, 2026. The award phase is ongoing. (Overall Total Project Cost: \$38,100,000.00)
6. MIA Fuel Storage Facility Expansion (W019A): The Scope of Work provides for the construction of a new jet fuel storage tank facility and the associated components. The RTA issued on March 12, 2026. The pre-bid conference took place on March 25, 2026, and the bid opening took place on April 24, 2026. The award phase is ongoing. (Overall Total Project Costs: \$68,500,000.00)
7. MIA NTD Baggage Handling System Modifications to the Inline CBIS (AB040A): The scope of work entails upgrades to the existing Transportation Security Agency (TSA) screening equipment within the North Terminal baggage handling system. The RTA was issued on April 1, 2026. The pre-bid conference took place on April 8, 2026, and the bid opening was extended from May 14, 2026, to May 21, 2026. (Overall Total Project Cost: \$138,800,000.00)
8. MIA Concourse F to H Sterile Connector, Third Level (CA004A): The Scope of Work provides for secure and sterile connectivity between Concourses F to H through an interconnector that will improve efficiencies in security checkpoints, passenger circulation areas, and airline operations. The RTA was issued on February 24, 2026. The pre-bid conference took place on March 10, 2026, and the bid opening was extended from March 30, 2026, to April 16, 2026. The award phase is ongoing. (Overall Total Project Cost: \$102,100,000.00)
9. MIA Perimeter Hardening Phase I (AB016A): The Scope of Work consists of the replacement of the existing Airside Operating Area (AOA) fence with a new MDAD Design Guideline Standard AOA high security fence. The Design Documents phase was completed in April 2026. The RTA is anticipated to be issued in July 2026. (Overall Total Project Cost: \$38,060,000.00)
10. MIA North Terminal Gate Optimization Phase I & II (AA048A): The scope of work includes reconfiguration of the existing aircraft gate layout to accommodate new generation aircraft at Concourse D. The Design Documents phase was completed in April 2026. The RTA is anticipated to be issued in July 2026. (Overall Total Project Cost: \$61,600,000.00)
11. MIA Flamingo & Dolphin Garages Repairs and Upgrades (D105C-IB): The scope of work consists of providing the required ADA upgrades and building-code compliance improvements at the Dolphin and Flamingo Garages, including façade restoration, replacement of the elevator-shaft exterior panels, and expansion-joint repairs to meet Miami-Dade's updated 40-year recertification standards. The RTA is anticipated to be issued in July 2026. (Overall Total Project Cost: \$52,500,000.00)

H. Significant Projects in Construction

1. MIA Lower Concourse E, E-Satellite Stucco, Paint, Lightning, and Visual Guidance Detection System (AA005A): The Scope of Work involves stucco replacement, exterior

- painting, lightning protection, and the installation of ten (10) Type 2 Visual Guidance Detection System displays at MIA. The Notice to Proceed Date was issued on May 16, 2023; Estimated Project Completion: June 2026. (Overall Total Project Costs: \$25,000,000.00)
2. MIA Concourse F Refurbishment Checkpoint Relocation, Finishes (V008F-2): The Scope of Work consists of remodeling a concession area located on the second level of Concourse F to house a new Transportation Security Administration (TSA) checkpoint area. The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: September 2026. (Overall Total Project Costs: \$8,380,000.00)
 3. MIA Concourse F Refurbishment F-4 Hold Room Structural Repairs and F4, F6 & F8 Rehabilitation (V008F-3): The Scope of Work includes interior upgrades and structural repairs at Gates F4, F6 and F8 in Concourse F. The Notice to Proceed was issued on November 18, 2024; Estimated Project Completion: October 2026. (Overall Total Project Costs: \$3,400,000.00)
 4. MIA Parking Garage (Dolphin/Flamingo) Repairs & Upgrades Phase 1A (D105C-IA): The Scope of Work includes electrical and structural repairs throughout the Dolphin and Flamingo Garage structures as identified on a 40-year Recertification Inspection Report. The Notice to Proceed was issued on September 21, 2023; Estimated Project Completion: May 2026. (Overall Total Project Costs: \$11,800,000.00)
 5. South Terminal Concourse J Federal Inspection Service (FIS) Checkpoint Upgrade/Refurbishment (BA057A): The Scope of Work provides for the improvement of the passenger processing capacity for various security checkpoints in the South Terminal, which are currently undergoing upgrades to meet the present and future demands of passengers. The Notice to Proceed for Construction was issued on March 10, 2025; Estimated Project Completion: December 2026. (Overall Total Project Costs: \$3,800,000.00)
 6. MIA Central Base Airside Operations Area (AOA) Construction Gate (AC001A): The Scope of Work provides for the construction of a new AOA access gate to service MIA's central base area. The Notice to Proceed for Construction was issued on April 28, 2025; Estimated Project Completion: July 2027. (Overall Total Project Costs: \$13,400,000.00)
 7. MIA RIM Hot Spot No. 4 (Corral Area) (Y118A): The Scope of Work consists of the reconfiguration of MIA's Corral pavement, reconfiguration of taxiway connectors, and construction of crossover taxiway pavements in addition to a new exit required to comply with the recommendations of the most recent Federal Aviation Administration (FAA) Advisory Circular Airport Design. The Notice to Proceed for Construction was issued on December 15, 2025; and construction began on April 20, 2026. Estimated Project Completion: January 2029. (Overall Total Project Costs: \$154,100,000.00)
 8. MIA Satellite E New Chiller Plant (Project No. U010D-I): The Scope of Work involves the construction of a modular-type building to house two (2) new centrifugal water-cooled chillers with a total net peak load refrigeration capacity of 1,050 tons. The Notice to Proceed for Construction was issued on February 9, 2026; Estimated Project Completion: August 2027. (Overall Total Project Costs: \$46,010,000.00)

9. MIA Airports Operation Center (P250A): The Scope of Work involves combining the functions of MIA's Airport Operations Center and Emergency Operations Center to provide a more efficient and unified control center. The Notice to Proceed for construction was issued on March 16, 2026; Estimated Project Completion: July 2027 (Overall Total Project Costs: \$33,200,000.00)
10. MIA Bridge Rehabilitation (AB003B): The Scope of Work addresses multiple deficiencies identified in the Bridge Inspection Report dated April 2022, which was prepared by the Florida Department of Transportation (FDOT). The Notice to Proceed was issued for May 11, 2026; Estimated Project Completion: December 2027. (Overall Total Project Costs: \$19,000,000.00)

I. Significant Projects in Design-Build Construction

1. MIA South Terminal Expansion East (X078A) – This project includes a three-level expansion of the South Terminal to the east of Concourse J. The project will provide six (6) domestic narrow-body aircraft gates and increase post-security concessions space. The Notice to Proceed was issued on August 1, 2025; Estimated Project Completion: April 2029. (Overall Total Project Costs: \$746,400,000.00)

J. Federal Grants & Amendments

Table III consists of grant applications that were submitted to the Federal Aviation Administration (FAA) in May 2025 and received awards in July, August, and September 2025. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table III – Federal Grant Applications Submitted to the FAA

New FAA Grants		
Project Name	Funding Source	Grant Amount
MIA South Terminal Expansion – Design-Build	ATP- Discretionary Funds	\$35,000,000.00
MIA South Terminal Expansion – Design Build	AIG	\$56,211,697.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP	\$41,353,559.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP– Discretionary Funds	\$28,652,922.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIG	\$10,515,789.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP– Supplemental Discretionary Funds	\$2,100,000.00
MIA Terminal Access Road Bridge Rehabilitation - Construction	AIG	\$13,418,233.00
OPF Runway Incursion Mitigation 20 - Design	AIG	\$282,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP	\$150,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP– Discretionary Funds	\$588,578.00

K. State Grants and Amendments

Table IV consists of Florida Department of Transportation (FDOT) grant applications and amendments that were submitted to FDOT in June 2023 and awarded and fully executed through Public Transportation Grant Agreements (PTGAs) in July, August, and September 2024. The funding sources include Aviation Grant Program (AGP) and Intermodal Development Program (IDP) grant funds.

Table IV – State Grant Applications Submitted to FDOT

Project Name	Funding Source	Amount
Amendments to PTGA for Additional Funding:		
MIA Airport Operations Control Center – Design & Construction	Aviation Grant Program	\$2,393,910.00
MIA Terminal Wide Re-roofing – Design & Construction	Aviation Grant Program	\$2,349,345.00
MIA Intermodal Center – Property Management	Intermodal Development Program	\$80,498.00
New PTGA Agreements:		
MIA Perimeter Rd Bridge Replacement – PD&E Study	Aviation Grant Program	\$480,785.00
MIA Passenger and TNC Remote Parking Lot – Design & Construction	Aviation Grant Program	\$3,000,000.00
MIA Cybersecurity Systems and Plan	Aviation Grant Program	\$1,562,500.00
MIA Terminal Wide Public Restrooms Modernization - Construction	Aviation Grant Program	\$1,000,000.00
MDAD GAA Airports Taxiways and Apron Rehabilitation, Restoration and Repairs – Design & Construction	Aviation Grant Program	\$500,000.00
OPF Runway Incursion Mitigation 03 – Construction	Aviation Grant Program	\$662,880.00
MIA Runway Incursion Mitigation Hot Spot 04 – Construction	Aviation Grant Program	\$5,500,000.00
TMB Proposed New ADG III North Taxilane at Lot 16 and Access Road - Construction	Aviation Grant Program	\$1,000,000.00
OPF 09L/27R Runway Rehabilitation - Pavement and Lighting - Construction	Aviation Grant Program	\$2,000,000.00
MIA South Terminal Expansion East - Terminal Hardstand & GSE Facility – Design & Construction	Aviation Grant Program	\$5,490,254.00

L. Future Federal Grant Applications (Fiscal Year 2026)

Table V consists of grant applications submitted to the FAA on October 1, 2025, based on project cost estimates. These applications will be resubmitted to the FAA on June 1, 2026, with the final

negotiated design contract award amounts and/or the final bid construction contract award amounts. These finalized grant applications will be reviewed by the FAA, and grant awards will be issued between the months of July 1, 2026, and August 31, 2026, except for those projects using discretionary funds, which are not guaranteed to receive grant funds until the FAA issues a formal grant award notification. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table V – Fiscal Year 2026 Federal FAA Grant Applications

FY2026 FAA APPLICATIONS		
Project Name	Funding Source	Grant Amount
MIA Terminal-Wide Re-roofing	ATP	\$50,000,000.00
MIA South Terminal Expansion – Design Build	AIG	\$48,055,306.00
MIA F-H Interconnector - Construction	AIG	\$20,000,000.00
MIA Fuel Storage Facility Expansion - Construction	AIG	\$21,920,661.00
OPF RIM 03 - Construction	AIG	\$282,000.00
OPF RIM 03 - Construction	AIP	\$150,000.00
OPF RIM 03 - Construction	AIP– Discretionary Funds	\$7,793,540.00
TMB Proposed New ADG III North Apron Taxiway - Construction	AIP	\$150,000.00
TMB Taxiway C East Extension - Construction	AIG	\$1,054,000.00
TMB Taxiway C East Extension - Construction	AIP	\$6,192,661.00
TMB Taxiway C East Extension - Construction	AIP– Discretionary Funds	\$2,000,000.00
MIA RIM HS4 - Construction	AIP	\$8,698,561.00

M. Future State Grant Applications (Fiscal Year 2025)

Table VI consists of grant applications that were submitted to FDOT on June 1, 2024, that are currently pending award through PTGAs on the scheduled award dates noted below. The funding source is the Aviation Grant Program (AGP) grant funds.

Table VI – State FDOT Grant Applications for Fiscal Year 2025

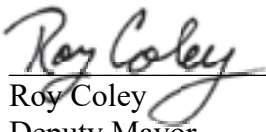
Project Name	Funding Source	Grant Amount	Award Date
Amendments to PTGAs for Additional Funding			
MIA Perimeter Road Bridge Replacement	AGP	\$10,500,000.00	April 2026
MIA Fuel Storage Facility Expansion	AGP	\$3,100,000.00	April 2026
OPF Taxiways, Apron Rehabilitation, Restoration and Repairs	AGP	\$500,000.00	January 2026

MIA Passenger and TNC Remote Parking Lot	AGP	\$15,156.00	January 2026
MIA RIM Hot Spot 04	AGP	\$4,630,157.00	April 2026
TMB Proposed New ADG III North Apron Taxilane at Lot 16 and Access Rd.	AGP	\$2,819,420.00	April 2026
New PTGA Agreements			
MIA South Terminal Expansion East	AGP	\$8,000,000.00	April 2026

In compliance with the reporting requirements of Ordinance No. 19-122 before it was amended, Exhibit A provides the status of the capital projects procured and awarded under the seal of the Ordinance, including the estimated contract values, the project qualifications for award, and the proposed contract measures. Exhibit B provides the financial status of MDAD's capital projects, including detailed project budget information, project expenditures from the time a contract is awarded through project completion, and indicators that flag when project expenditures reach thirty percent (30%), sixty percent (60%), and ninety percent (90%) of the approved budget amount. The Summary of Changes shows the differences between the previous month's report (June 2026) and the current month's report (July 2026), facilitating review of the most recent actions.

Exhibit C displays a series of photographs that tell MIA's transformation story as it unfolds. Each month, various pictures will be posted for MDAD projects that are approved, initiated, or completed; photos of any action steps, awards, achievements, or events that contribute to MIA's transfiguration or further develop the GAA will also be included. This month, the photos highlight the American Airlines first flight to Venezuela; Human Trafficking Awareness Campaign; Plans for New Airport Operations Center and Digital Monitoring Hub; Partnership with Animal Services for National Adopt a Shelter Pet Day; Flower Imports ahead of Mother's Day; Guardian Appreciation Event; I AM MIA Rewards and Recognition Ceremony for May 2026; New Accessible Nursing Spaces; Connectivity Improvements at the Miami Intermodal Center; New Sergio's Restaurant; Future Air Taxi Initiative; and Terminal Event Celebrations for Asian American, Native Hawaiian, and Pacific Islander Heritage Month and for Haitian Heritage Month.

Pursuant to Ordinance No. 14-65, this memorandum will be placed on a Board agenda for review within 30 days. Should you have any questions or require additional information, please contact Aviation Director, Ralph Cutié, at 305-876-7066.


Roy Coley
Deputy Mayor

C: Geri Bonzon-Keenan, County Attorney
Jess McCarty, First Assistant County Attorney
Office of the Mayor Senior Staff
Christina Cicilia, Director, Office of Policy and Budgetary Affairs
Ralph Cutié, Director, Miami-Dade Aviation Department
Basia Pruna, Director, Clerk of the Board
Adeyinka Majekodunmi, Commission Auditor
Eugene Love, Agenda Coordinator

Miami-Dade Aviation Department: Aviation Capital Program Report
Summary of Changes
July 2026

Exhibit A – Procurement Status – No Changes

Ordinance No. 19-122	Contract Number & Description	Summary of Changes

Exhibit B – Financial Status

Ordinance No. 19-122	Contract Number & Description	Summary of Changes
Yes	Contract No. A19-MDAD-01 MIA Terminal Wide Re-roofing and Lightning System Upgrades Miami Executive Airport	Prior Expenditures: \$10,856,691.90 Current Month Expenditures: \$138,453.39 Cumulative Expenditures to Date: \$10,995,145.29
Yes	Contract No. A19-MDAD-02 Notice to Professional Consultants – Facility Design Services	Prior Expenditures: \$13,389,184.36 Current Month Expenditures: \$80,212.05 Cumulative Expenditures to Date: \$13,469,396.41
Yes	Contract No. MDAD-CIP-V009A Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Prior Expenditures: \$11,613,147.11 Current Month Expenditures: \$0.00 Cumulative Expenditures to Date: \$11,613,147.11

Miami-Dade Aviation Department: Aviation Capital Program Report
Summary of Changes
July 2026

Yes	Contract No. E20-MDAD-03 Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDar) Services	Prior Expenditures: \$5,123,737.43 Current Month Expenditures: \$319,007.65 Cumulative Expenditures to Date: \$5,442,745.08
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EXHIBIT A

July 2026



FUTURE READY

Aviation Capital Program Report - Procurement Status

ID: 10

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Resolution #: R-842-20

Advertisement Date / COS Begins: 5/1/2020

Contract Number: MDAD-CIP-V009A

Contract Term: 609 Calendar Days to Substantial Completion

Award Recommendation Date / COS Ends: 7/30/2020

Contract Type: Invitation to Bid

Estimated Contract Amount: \$15,856,216.48

Awarded Contract Amount: \$13,301,531.44

OMB Project #: 2000001049

OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami- Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: September 1, 2020

BCC Committee Meeting: N/A

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT

Project Name / Description: Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM).

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	Pre Proposal Conference- 5/11/2020	6/5/2020	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Contract Awarded

Comments:

Summary of Minimum Experience & Qualifications: General Contractor: 1) The State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.115 of the Florida Statutes; or 2) The Miami-Dade County Construction Trades Qualifying Board, pursuant to the provisions of Section 10-3 (a) of the Miami-Dade County Code. Holders of Miami-Dade County Certificates of Competency must also hold Certificates of Registration issued by the State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.177, Florida Statutes.

Aviation Capital Program Report - Procurement Status

ID: 11

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-22-22

Advertisement Date / COS Begins: 7/10/2020

Contract Number: A19-MDAD-02

Contract Term: Five (5) years

Award Recommendation Date / COS Ends: 1/19/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$22,055,000.00

Awarded Contract Amount: \$5,513,750.00

OMB Project #: 2000000094 and 2000000096

OMB Project Description: Renovate Concourse E to include interior, exterior and code requirement upgrades; upgrade passenger loading bridges; replace automated people mover; rehabilitate apron pavement in Concourse E's Satellite and Lower concourse; implement automated processing for inbound international passengers working in conjunction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration (TSA) approved processes; build new chiller plant to meet preconditioned air demands; and upgrade life safety features.

Rehabilitate taxiway T and S; realign taxiway R; construct Airport Operations Control Room (AOC); construct new employee parking garage; replace Concourse E through H ticket counters; and repair MIA parking garage structure.

BCC Meeting Date: 01/19/2022

BCC Committee Meeting: N/A

Firm(s) Awarded: Carty Architecture, LLC Leo A. Daly Company Stantec Consulting Services, Inc. EXP US Services, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Facility Design Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection 2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	DBE- 28.00%	Pre-Proposal: 7/17/2020	9/23/2020	Original CSC memo was 09-25-20. The substitution CSC memo was approved on 02-08-21.	N/A	N/A	03/10/2021 N/A	05/25/2021, 5/28/2021 and 06/02/21	Contracts Awarded

Comments:

Summary of Minimum Experience & Qualifications: It is preferred that the Prime consultant have a cumulative five (5) years of experience within the last twenty (20) years modifying and/or designing airport facilities at major airport hubs.



Aviation Capital Program Report - Procurement Status

ID: 12

Status: Final Action

Accelerate Ordinance: Yes

District(s): 06

Resolution #: R-807-21

Advertisement Date / COS Begins: 5/28/2020

Contract Number: A19-MDAD-01

Contract Term: 2555 Calendar Days/Seven (7) years

Award Recommendation Date / COS Ends: 9/1/2021

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$14,232,603.00

Awarded Contract Amount: \$14,232,603.00

OMB Project #: 2000001043

OMB Project Description: Replace roofing system for entire terminal-wide roof structure; upgrade terminal lighting protection systems; relocate tenants as required; replace passenger boarding bridges and associated equipment at north and central terminals.

BCC Meeting Date: 09/01/2021

BCC Committee Meeting: 07/13/2021

Firm(s) Awarded: EXP U.S. Services, Inc.

Location(s): MIA

Project Name / Description: MIA Terminal Wide Re-roofing and Lightning System Upgrades

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE- A&E 30.00% SBE-Services 2.00%	Pre-Proposal: 6/8/2020	9/2/2020	4/29/2020	10/28/2020	N/A	10/28/2020	N/A		2/11/2021 and 2/18/2021	Contract Awarded

Comments: Awarded on Sept. 1, 2021 by the BCC via R-807-21.

Summary of Minimum Experience & Qualifications: It is highly preferable for the Prime to have at least one staff member that has one of the following roof Registered Water Proofing Consultant certifications by the Roof Consultants Institute: 1. Registered Roof Consultant (RRC) certification 2. Registered Waterproofing Consultant (RWC)- individual certification 3. Registered Exterior Wall Consultant (REWC)- individual certification 4. Registered Building Envelope Consultant (RBEC)- acquired by having the above three certifications

Aviation Capital Program Report - Procurement Status

ID: 15

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-610-22

Advertisement Date / COS Begins: 4/23/2021

Contract Number: E20-MDAD-03

Contract Term: 5 years, plus one one-year option to renew

Award Recommendation Date / COS Ends: 7/7/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$8,298,193.75

Awarded Contract Amount: \$8,298,193.75

OMB Project #: N/A

OMB Project Description: N/A

BCC Meeting Date: 7/7/2022

BCC Committee Meeting: 6/7/2022

Firm(s) Awarded: GPI Geospatial, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE A&E- 2% SBE GS&S- 1%	Pre-Proposal: 04/30/2021	5/24/2021	5/12/2021	N/A	N/A	First Tier Part 1: 8/25/2021 First Tier Part 2: 10/12/2021 N/A		1/04/2022	Contract Awarded

Comments:

Summary of Minimum Experience & Qualifications: N/A



Aviation Capital Program Report - Procurement Status

ID: 17

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Resolution #: R-205-24

Advertisement Date / COS Begins:

Contract Number: MDAD-CIP-V009A

Contract Term: 414 day extension

Award Recommendation Date / COS Ends:

Contract Type: Invitation to Bid

Estimated Contract Amount: \$0.00

Awarded Contract Amount: \$0.00

OMB Project #: 2000001049

OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami-Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway

incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: 3/19/2024

BCC Committee Meeting: 2/22/2024

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT • MIAMI-OPA LOCKA EXECUTIVE AIRP

Project Name / Description: Change Order No. 001

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	N/A		N/A	N/A	N/A	N/A	N/A	N/A	N/A	Ratification was approved.

Comments: RESOLUTION RATIFYING, PURSUANT TO ORDINANCE NO. 19-122 CODIFIED AS SECTION 2-285.2 OF THE MIAMI-DADE COUNTY CODE, THE ACCEPTANCE AND EXECUTION OF CHANGE ORDER NO. 001 TO CONSTRUCTION CONTRACT NO. MDAD-CIP-V009A BETWEEN MIAMI-DADE COUNTY AND H&R PAVING INC., AUTHORIZING THE TRANSFER OF UNUSED FUNDS IN THE AMOUNT OF \$353,138.00 FROM THE CONTRACT'S PERMIT ALLOWANCE ACCOUNT TO THE GENERAL ALLOWANCE ACCOUNT AND PROVIDING FOR A 414 DAY TIME EXTENSION; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE ALL THE PROVISIONS OF SECTION 2-285.2 OF THE CODE INCLUDING THE AUTHORITY TO RESOLVE DISPUTES, NEGOTIATE CLAIMS AND EXECUTE CHANGE ORDERS TO SAID CONTRACT.

Summary of Minimum Experience & Qualifications:



EXHIBIT B

July 2026



FUTURE READY

Aviation Capital Program Report - Financial Status

Contract No.	Project Description	Project Phase	Estimated Completion Date	FY 2025-2026 Adopted Budget Amount	Current Approved Budget Amount	Prior Expenditures	Current Month Expenditures	Cumulative Expenditures to Date	Expenditures Indicator at 30%	Expenditures Indicator at 60%	Expenditures Indicator at 90%	Comments
A19-MDAD-02	Notice to Professional Consultants Facility Design and Construction Inspection Services	Awarded	02/18/27	22,055,000.00	22,055,000.00	13,389,184.36	80,212.05	13,469,396.41	X	X	-	Project awarded on 1/19/2022.
A19-MDAD-01	MIA Terminal Wide Re-roofing and Lightning System Upgrades	Awarded	10/13/28	14,232,603.00	14,232,603.00	10,856,691.90	138,453.39	10,995,145.29	X	X	-	Project awarded on 9/1/2021.
E20-MDAD-03	Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services	Awarded	08/16/27	8,298,193.75	8,298,193.75	5,123,737.43	319,007.65	5,442,745.08	X	-	-	Project awarded on 7/7/2022.
MDAD-CLP-V009A	Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Awarded	06/08/24	15,856,216.00	13,301,531.00	11,613,147.11	-	11,613,147.11	X	X	-	Project closed
TOTAL				60,442,012.75	57,887,327.75	40,982,760.80	537,673.09	41,520,433.89				



EXHIBIT C

July 2026



FUTURE READY

MIA Welcomes First American Airlines Flight to Venezuela Since 2019

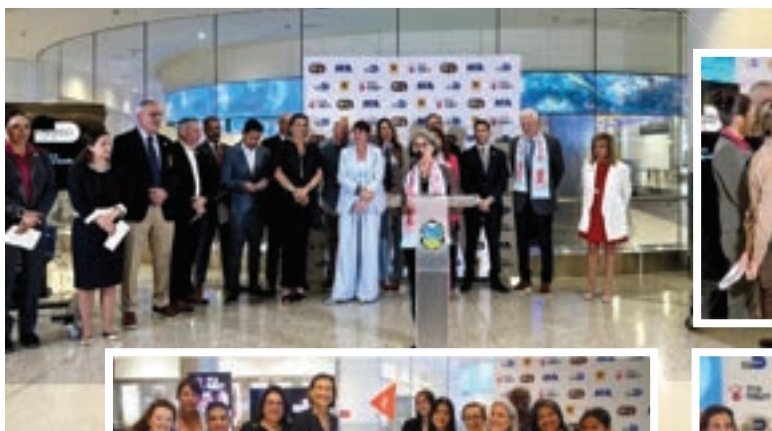


On April 30, 2026, Miami International Airport (MIA) hosted a ribbon-cutting ceremony celebrating American Airlines' first nonstop flight between Miami and Caracas, Venezuela, since 2019. Mayor Daniella Levine Cava, MIA Director Ralph Cutié, and Commissioner Danielle Cohen Higgins joined County, federal, and American Airlines officials to commemorate the milestone, which also marked the first nonstop commercial service between the United States and Venezuela in seven years and the inaugural flight of the airline's America250 livery aircraft.

Beginning May 21, 2026, American expanded service by adding a second daily flight between MIA and Caracas, operated by Envoy Air using Embraer 175 dual-class regional aircraft with complimentary Wi-Fi sponsored by AT&T.



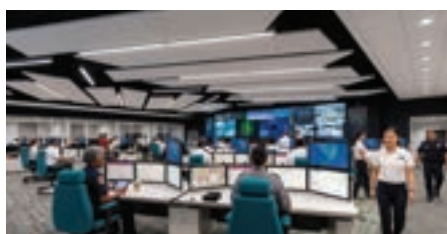
MIA Strengthens Safety Efforts Ahead of FIFA World Cup



On May 14, 2026, Miami International Airport (MIA) joined Mayor Daniella Levine Cava, State Attorney Katherine Fernandez Rundle, and nonprofit organization It's a Penalty to launch a Human Trafficking Awareness Campaign ahead of the FIFA World Cup. The initiative highlights MIA's commitment to protecting vulnerable individuals, promoting public awareness, and ensuring a safe travel experience for all visitors and residents. The campaign also reinforces the important role airport employees and partners play in identifying warning signs, supporting law enforcement efforts, and working together to help combat human trafficking.



MIA Unveils Plans for First-of-Its-Kind Operations Center



On May 18, 2026, Miami-Dade County Mayor Daniella Levine Cava and Miami International Airport (MIA) officials unveiled plans for a new state-of-the-art Airport Operations Center (AOC) and Digital Monitoring Hub, the first facility of its kind in the United States. Scheduled for completion in 2027, the \$33-million operations and emergency response center will feature advanced AI-powered monitoring technology, real-time digital tower capabilities, and integrated panoramic video systems designed to enhance airport safety, security, and operational awareness. The facility will also support coordinated emergency response efforts through accommodations for representatives from 30 agencies, reinforcing MIA's commitment to innovation, resilience, and world-class passenger service. The future AOC is one of more than 200 projects included in the \$12-billion Modernization in Action (M.I.A.) Plan to support current operations and long-term airport transformation.



MIA and Animal Services Partner for National Adopt a Shelter Pet Day



On April 30, 2026, Miami International Airport (MIA) partnered with the Miami-Dade Animal Services Department to host its first pet adoption event inside the airport terminal in recognition of National Adopt a Shelter Pet Day. The event gave travelers and airport employees the opportunity to interact with adoptable pets, learn about the adoption process, and connect with Animal Services staff. The initiative resulted in the adoption of six cats and five dogs and highlighted the County's commitment to animal welfare, public engagement, and interdepartmental collaboration.



MIA Leads Nation in Flower Imports Ahead of Mother's Day



On May 7, 2026, Miami International Airport (MIA) reported the arrival of more than 45,000 tons of flowers in the month leading up to Mother's Day, marking another record-breaking season for the nation's leading flower import gateway. MIA handles approximately 91 percent of all flower imports transported by air into the United States, with the Mother's Day season surpassing Valentine's Day as its busiest floral import period.

Flower imports remain MIA's top imported commodity, with preliminary 2025 figures totaling 394,181 U.S. tons valued at approximately \$1.8 billion. The continued growth of flower imports has contributed significantly to MIA becoming the busiest airport in the United States and the third busiest worldwide for total freight volume in 2025, according to Airports Council International.



Guardian Appreciation Event Recognizes Frontline Heroes



On May 13, 2026, Miami International Airport (MIA), in partnership with the Airport Management Council, hosted a Guardian Appreciation Lunch to honor the dedicated professionals who work around the clock to keep MIA, its travelers, and visitors safe. The event recognized the collective efforts of law enforcement, fire rescue, U.S. Customs and Border Protection (CBP), the Transportation Security Administration (TSA), and other federal and public safety partners whose teamwork, collaboration, and commitment are essential to maintaining a safe and secure airport.



I AM MIA Recognition & Rewards (R&R) Ceremony - May 2026



Miami International Airport (MIA) congratulates Senior Agent Pamela Coney of the Airport Operations Division for being named the May 2026 recipient of the “I AM MIA” Employee of the Month Reward and Recognition Award. Pamela was recognized for her exceptional customer service and compassion in assisting a 60-year-old passenger traveling alone who faced significant language barriers and missed connections after lengthy customs delays. Through her initiative, persistence, and coordination of Arabic-speaking assistance, Pamela reunited the passenger with her family and provided reassurance during a highly stressful situation. Her dedication and professionalism exemplify the “I AM MIA” culture of service excellence, strengthening passenger trust, and enhancing MIA’s reputation for world-class customer care.



MIA Opens New Accessible Nursing Spaces



On May 21, 2026, Miami International Airport (MIA) completed two new wheelchair-accessible nursing spaces located post-security in Concourses F and G, providing private, ADA-compliant environments designed for breastfeeding and pumping. Equipped with barrier-free entrances, spacious wheelchair maneuverability, electrical outlets, and enhanced lighting and ventilation, the new facilities offer a clean, quiet, and comfortable experience for traveling families. These improvements reflect MIA's ongoing commitment to accessibility, inclusivity, and customer service by enhancing passenger comfort and convenience while creating a more welcoming travel experience for all.



MIA Connectivity Improvements Enhance Transit Experience



Before

After

Miami International Airport (MIA), in coordination with the Miami Intermodal Center (MIC), completed the MIC Telecom Project from April 24 through April 27, 2026, transforming decommissioned telephone units into modern charging stations for mobile phones and electronic devices. The initiative enhances customer experience and operational efficiency by providing passengers, guests, and employees with convenient charging access while in transit.

As a key transportation hub connecting travelers throughout Miami-Dade County, the MIC's upgraded amenities support MIA's ongoing commitment to innovation, accessibility, and improved passenger convenience.



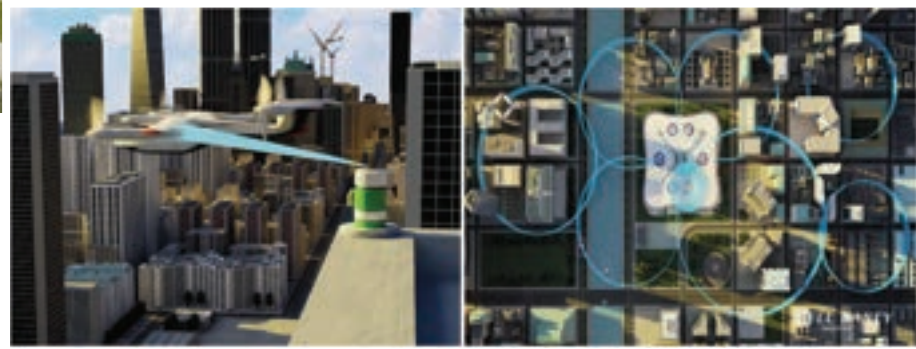
MIA Welcomes Additional Sergio's Restaurant in Central Terminal



On April 30, 2026, Miami International Airport (MIA) welcomed the opening of a new Sergio's Restaurant location, pre-security in the Central Terminal near Door 17, offering convenient access for both travelers and airport personnel. Joining Sergio's two other existing locations post-security, the restaurant serves breakfast, lunch, and dinner with a full menu of authentic Cuban cuisine, bringing the classic flavors and welcoming atmosphere that the Sergio's brand is known for to even more passengers and employees. The continued expansion of this local dining destination enhances the customer experience by increasing quality dining options while showcasing Miami's rich cultural and culinary heritage throughout MIA.



MIA Advances Future Air Taxi Initiative



The Miami-Dade Aviation Department (MDAD) has partnered with Bell-Dancy Industries (BDI) to help prepare Miami International Airport (MIA) and the surrounding Miami-Dade County airports for the commercial arrival of electric vertical takeoff and landing (eVTOL) air taxi services. Focused on Miami Executive Airport (TMB), the initiative includes the launch of BDI's "SafeLand" pilot program and autonomous landing technology to support real-world testing, operational readiness, and enhanced safety for advanced air mobility. The partnership positions Miami-Dade County as a national leader in next-generation aviation innovation and reinforces MIA's commitment to improving connectivity, efficiency, and future travel experience.



MIA Celebrates AANHPI Heritage Month



On May 15, 2026, Miami International Airport (MIA) celebrated Asian American, Native Hawaiian, and Pacific Islander (AANHPI) Heritage Month with a vibrant terminal performance showcasing culture, music, and tradition through lion dance, a Thai dance troupe, Korean taekwondo, and taiko drumming. In collaboration with the Asian-American Advisory Board, the event created a welcoming and engaging atmosphere for both employees and passengers, enriching the travel experience while highlighting the diverse cultures that contribute to the MIA community.



MIA Celebrates Haitian Heritage Month



On May 26, 2026, Miami International Airport (MIA) celebrated the 10th anniversary of the official naming of Little Haiti in Miami-Dade County and the last week of Haitian Heritage Month. Recognized as an important cultural destination, Little Haiti holds a meaningful connection for employees, residents, and visitors, making MIA an ideal setting for the celebration. The event featured cultural performances, live music, and samplings of Haitian cuisine. The celebration enhanced employee and passenger engagement while highlighting Miami-Dade County's rich cultural diversity and its commitment to creating a welcoming, vibrant travel experience.

MDC043



P.O. Box 123 552624
Miami, FL 33142-5564
www.iflyMIA.com